

February 2023 – Secretary Raimondo's Daily Calendar (Pages 2-29 of the pdf)

February 1, 2023

Wednesday

February 2023

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March 2023

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WEDNESDAY	
1	<p>← From Jan 27 FYI - (b) (6) To Feb 4 →</p> <p>Cancelled / Personal: (b) (6) - Scheduling</p> <p>Cancelled: Dinner with Jake Tapper and Jennifer Marie Brown (b) (6) - Scheduling</p> <p>Dep Sec // NEC Competition Council Meeting with POTUS (2:00pm) (White House)</p> <p>(b) (7)(E)</p> <p>Interview Prep - Scheduling</p> <p>Released// (b) (5)</p> <p>Released// Weekly Cabinet Call (Zoom) - Scheduling</p> <p>Released: Press / Comms Blocks - Scheduling</p>
8 AM	<p>Drive en route to (b) (6) (personal); Scheduling</p> <p>Private Appointment</p>
9	<p>COVID Testing; (b) (7)(E); Scheduling</p> <p>Private Appointment</p>
10	<p>Drive en route to DOC; Scheduling</p> <p>Interview Prep; OSEC; Scheduling</p> <p>On-the-record - Jenny Leonard, Bloomberg</p> <p>OSEC; Scheduling</p>
11	<p>(b) (5) Prep with Jenny Leonard, Bloomberg; (b) (6) Scheduling</p> <p>Desk Time</p>
12 PM	<p>Weekly CHIPS Program Office Meeting</p> <p>(b) (6) // Call; (b) (6)</p> <p>Scheduling</p>
1	<p>Desk Time; OSEC; Scheduling</p> <p>MTG - (b) (5); OSEC // Call; (b) (6); Scheduling</p>
2	<p>Buffer Time; OSEC</p> <p>Weekly Check in - Ginny McQuade, Special Advisor; OSEC; Scheduling</p> <p>Buffer Time</p> <p>Call with Assistant Leader Congressman Jim Clyburn (D-SC); OSEC / (b) (6)</p>
3	<p>Drive en route to the Capitol; Capitol; (b) (6) Scheduling</p> <p>MTG - Whip Katherine Clark (D-MA), House Minority Whip; (b) (6) The Capitol; Scheduling</p>
4	<p>Drive from the Hill en route to White House; Scheduling</p> <p>Call - Weekly Chief of Staff Check In; (b) (7)(E) SGR to call Mike; Scheduling</p>
5	<p>White House Event</p> <p>(b) (6) The White House</p> <p>Scheduling</p>
6	
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February 2, 2023

Thursday

February 2023

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March 2023

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THURSDAY	
2	
<div style="background-color: #f080f0; padding: 2px;"> ← From Jan 27 FYI - (b) (6) To Feb 4 → </div> <div style="background-color: #90ee90; padding: 2px;"> Canceled: CALL - Weekly Look Ahead Scheduling (Call: - (b) (6)) Scheduling </div> <div style="background-color: #ffa500; padding: 2px;"> (b) (7)(F) </div>	
8 AM	
9	<div style="background-color: #ff69b4; padding: 2px;"> Desk Time OSEC </div> <div style="background-color: #808080; padding: 2px;"> (b) (5) (U) (V) (E) Scheduling </div> <div style="background-color: #8b4513; padding: 2px;"> Call - Briefing - Pending Intra Agency Review Call // - (b) (6) Scheduling </div>
10	<div style="background-color: #9370db; padding: 2px;"> Virtual Roundtable on Ukraine (b) (5) OSEC // Zoom Scheduling </div>
11	<div style="background-color: #6495ed; padding: 2px;"> MTG - Pending Interagency Consultation OSEC; Scheduling </div> <div style="background-color: #ffa500; padding: 2px;"> (b) (6) (P) (O) (personal) </div> <div style="background-color: #ff69b4; padding: 2px;"> Buffer Time </div> <div style="border: 1px solid #ffa500; padding: 2px;"> Private Appointment </div>
12 PM	<div style="border: 1px solid #ffa500; padding: 2px;"> Private Appointment </div>
1	
2	<div style="border: 1px solid #ffa500; padding: 2px;"> Private Appointment </div>
3	<div style="border: 1px solid #ffa500; padding: 2px;"> Private Appointment </div>
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6	<div style="border: 1px solid #ffa500; padding: 2px;"> Private Appointment </div>
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February 3, 2023

Friday

February 2023

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March 2023

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FRIDAY	
	3
	<div style="background-color: #fce4ec; padding: 2px;"> ← From Jan 27 FYI - (b) (6) To Feb 4 → </div> <div style="background-color: #ffe0b2; padding: 2px;"> Personal (b)(6) - Scheduling To Feb 5 → </div> <div style="background-color: #fff9c4; padding: 2px;"> Cancelled Press / Comms Blocks - Scheduling </div> <div style="background-color: #e0e0e0; padding: 2px;"> (b) (7)(F) </div> <div style="background-color: #e91e63; color: white; padding: 2px;"> RELEASED - (b) (5) </div> <div style="background-color: #e0e0e0; padding: 2px;"> Schedule Request for SGR and DSDG (Email) - Webb, Rachel (Federal) </div>
8 AM	<div style="background-color: #ff9800; padding: 5px;"> Personal (b)(6) (b) (6) Scheduling </div>
9	
10	
11	
12 PM	<div style="border: 1px solid #ff9800; padding: 5px;"> <p>Do not schedule unless priority / Check with SGR</p> </div>
1	<div style="background-color: #e91e63; color: white; padding: 2px;"> FYI: Virtual White House (b) (5) Meeting [DepSec] Zoom information below; Scheduling </div>
2	
3	
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5	<div style="background-color: #e0e0e0; padding: 5px;"> Private Appointment </div>
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7	
	<div style="background-color: #e0e0e0; padding: 2px;"> 5:20am - 6:00am (b)(6) (personal) </div>

February 4, 2023

Saturday

February 2023

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March 2023

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SATURDAY

4

← From Jan 27 FYI - (b) (6)

← From Feb 3 Personal (b)(6) - Scheduling To Feb 5 →

(b) (7)(F)

8 AM

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12 PM

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Private Appointment



February 5, 2023

Sunday

February 2023

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March 2023

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SUNDAY	
5	
← From Feb 3	Personal (b)(6) Scheduling
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12 PM	Personal (b)(6) Scheduling
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February 6, 2023

Monday

February 2023

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March 2023

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MONDAY	
6	<p>12:00am (b) (6) To Feb 10 →</p> <p>(b) (7)(F)</p> <p>No Alternate Accepted // Principals Committee on Countering Antisemitism, Islamophobia, and Related Forms of Discrimination and Bias (b) (7)(E) - Scheduling</p> <p>Zoe Baird //2023 Community College National Legislative Summit (NLS) (Marriott Marquis, 901 Massachusetts Ave NW Washington, DC 20001) - Scheduling</p>
8 AM	Working from (b) (6) Scheduling
9	
10	<p>Call with J.D. and Nellie Beilock Follow-up Conference Line: (b) (6) Scheduling</p> <p>Buffer Time</p> <p>MTG - SGR <> Nellie Biweekly, Director of OPSP OSEC; Scheduling</p>
11	CHIPS External Engagement (b) (6) Scheduling
12 PM	CHIPS R&D Office MTG (b) (6) Scheduling
1	<p>Desk Time OSEC; Scheduling</p> <p>Recording Block - DOC Virtual Black History Month Program (b) (6) Scheduling</p> <p>CALL - Jim Taiclet, CEO, Lockheed Martin OSEC // (b) (6) Scheduling</p>
2	<p>Desk Time OSEC</p> <p>FYI: (b) (6) at DOC (b) (6) Scheduling</p> <p>Pending Interagency Consultation OSEC/ Teams Scheduling</p>
3	<p>Buffer Time Scheduling</p> <p>CALL - Ambassador Susan Rice, Director, Domestic Pol OSEC // SGR to call Amb Rice direct; Scheduling</p> <p>Stop-by - Brad Koenig, Senior Relationship Manager & OSEC; Scheduling</p> <p>Desk Time Scheduling</p>
4	MTG - Tech Hubs and Recompete Discussion (2) (b) (6) Scheduling
5	<p>Buffer Time</p> <p>Check in with Grant Harris, Assistant Secretary for Indu: OSEC; Scheduling</p> <p>Buffer Time</p> <p>CALL - Governor Tina Kotek (D-OR) OSEC // (b) (6) Scheduling</p>
6	Weekly Chief of Staff Check In OSEC Scheduling
7	
	7:30am - 8:00am CALL - Sian Beilock, President of Barnard College and President-Elect of Dartmouth College(Call: SGR to call direct: (b) (6))

February 7, 2023

Tuesday

February 2023

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March 2023

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TUESDAY	
7	<p>← From Feb 6 DSDG Travel to Puerto Rico (Puerto Rico) - Dep Sec Scheduling To Feb 10 →</p> <p>Cancelled: Comms Block - SOTU Preview Interviews (OSEC) - Scheduling</p> <p>Cancelled: (b) (5) Briefing (OSEC) - Scheduling</p> <p>(b) (7)(F)</p> <p>Reminder: Bloomberg photo shoot today - Scheduling</p> <p>State of the Union (SOTU) (US Capitol)</p>
8 AM	
9	<p>Call - Prep for Mtg with French Minister Bruno Le Maire & German Minister Robert Hei... SGR calling Ted directly; [no conference call]; Scheduling</p> <p>Buffer Time</p> <p>Photoshoot & Digital Shoot, Bloomberg</p> <p>OSEC; (b) (6)</p>
10	<p>Scheduling</p> <p>MTG with French Minister Bruno Le Maire, Economy, Finance and Industrial and Digital Sovereignty & German Minister Robert Habeck, Minister for Economic Affairs and Climat</p> <p>(b) (6) Scheduling</p>
11	<p>Desk Time</p> <p>Scheduling</p> <p>Drive en route to (b) (6)</p> <p>Scheduling</p>
12 PM	<p>LUNCH - Admiral Mike Mullen, Former Chairman of Joint Chiefs of Staff</p> <p>(b) (6)</p> <p>Scheduling</p>
1	<p>Cabinet Call on (b) (5) with Anita Dunn</p> <p>(b) (6) Scheduling</p> <p>Private Appointment</p> <p>Drive en route to DOC</p> <p>Scheduling</p> <p>Buffer time</p> <p>Scheduling</p>
2	<p>Buffer Time</p> <p>MTG - John Hess, CEO, Hess</p> <p>OSEC; Scheduling</p> <p>Call with Peter Wennink, CEO of ASML</p> <p>OSEC; (b) (6)</p> <p>Scheduling</p>
3	<p>Desk Time</p> <p>Scheduling</p> <p>Weekly Check In - DepSec <> SGR</p> <p>Scheduling</p>
4	<p>Buffer Time</p> <p>Scheduling</p> <p>Desk Time</p> <p>MTG - Rob Bonta, Attorney General of California</p> <p>OSEC; Scheduling</p>
5	<p>Buffer Time</p> <p>Buffer Time</p> <p>CHIPS Speech Prep</p> <p>OSEC; Scheduling</p>
6	<p>MTG - Dmitri Alperovitch, Chairman, Silverado Policy Accelerator</p> <p>OSEC; Scheduling</p> <p>Drive en route to (b) (6)</p> <p>Scheduling</p> <p>Personal Time (b) (6)</p> <p>Scheduling</p>
7	<p>Drive en route to Capitol Hill</p> <p>Scheduling</p>
	7:30am - 8:00am Call with Valerie Biden-Owens, Chair of The Biden Institute at University of Delaware(SGR to call direct (b)(6)
	8:00pm - 9:00pm Cabinet Hold Time(U.S. Capitol); (b) (6)
	9:00pm - 10:30pm State of the Union (U.S. Capitol)

February 8, 2023

Wednesday

February 2023

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March 2023

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WEDNESDAY	
8	<p>← From Feb 6 DSDG Travel to Puerto Rico (Puerto Rico) - Dep Sec Scheduling To Feb 10 →</p> <p>Sharon in India To Feb 11 →</p> <p>(b) (6) - Gina Raimondo</p> <p>(b) (7)(F)</p> <p>FVI - Senate Democratic Caucus Retreat (Library of Congress)</p> <p>Released: (b) (5)</p> <p>Travel to New York City, NY - Scheduling</p>
8 AM	Drive: (b) (6) En Route (b) (6) Scheduling
9	(b) (6) Scheduling
10	
11	<p>Drive: (b) (6) En Route 3 World Trade Center, 175 Greenwich Street New Y. Scheduling</p> <p>Listen to McKinsey Advisory Council Session On Reimagining Globalization 3 World Trade Center, (b) (6) Scheduling</p> <p>Fireside Chat with Bob Sternfels at McKinsey Advisory Council; 3 World Trade Center, (b) (6)</p> <p>Walk- 175 Greenwich Street En Route 11 Wall Street; Scheduling</p> <p>CEO Roundtable Hosted by NYSE NY Stock Exchange, (b) (6) Scheduling</p>
12 PM	<p>Hold/Lunch; NY Stock Exchange (b) (6) Scheduling</p>
1	
2	<p>Pre Taped Interview with Jim Cramer; NY Stock Exchange, (b) (6) Scheduling</p> <p>Drive from 11 Wall Street, New York En Route (b) (6) Scheduling</p>
3	
4	<p>(b) (6) Scheduling</p> <p>Weekly Check in - Ginny McQuade, Special Advisor; Scheduling</p>
5	<p>HOLD: Weekly Cabinet Call; Zoom; Scheduling</p> <p>Drive en route to (b) (6) Scheduling</p>
6	(b) (6) (Personal); (b) (6) Scheduling
7	Private Appointment

February 9, 2023

Thursday

February 2023

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March 2023

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THURSDAY	
9	<p>← From Feb 6 DSDG Travel to Puerto Rico (Puerto Rico) - Dep Sec Scheduling To Feb 10 →</p> <p>← From Feb 8 Sharon in India To Feb 11 →</p> <p>12:00am FYI NGA Winter Meeting (Washington, DC) To Feb 10 →</p> <p>Cancelled: Post State of the Union Amplification (Norfolk, VA)</p> <p>Cancelled: Press / Comms Blocks - Scheduling</p> <p>(b) (7)(F)</p> <p>NACIE In-Person Member Meeting (DOC)</p>
8 AM	
9	<p>Remarks at State Broadband Leaders Network Summit; Buffer Time; OSEC</p> <p>Buffer Time</p> <p>MTG - Joaquin Duato, CEO and Chairman of the Board of</p>
10	<p>Desk Time</p> <p>Scheduling</p> <p>(b) (5); (b) (7)(E); Scheduling</p>
11	<p>Buffer Time</p> <p>MTG - Jim Whitehurst, President, IBM; OSEC; Scheduling</p> <p>Buffer Time</p> <p>Weekly CHIPS Program Office Meeting</p> <p>(b) (6)</p> <p>Scheduling</p>
12 PM	<p>Desk Time; OSEC; Scheduling</p>
1	<p>Attend National Advisory Council on Innovation & Entrepreneurship (NACIE) Meeting</p> <p>HCHB Library</p> <p>Scheduling</p>
2	<p>Buffer Time; Scheduling</p> <p>(b) (5) Briefing (joint CPO/NEC staff); OSEC // Dial-in: (b) (6)</p> <p>Buffer Time</p>
3	<p>Briefing on (b) (5); OSEC; Scheduling</p> <p>Buffer Time</p> <p>Prep for (b) (5); (b) (7)(E); Scheduling</p>
4	<p>Desk time</p> <p>Scheduling</p>
5	<p>Check in - Jaclyn Porfilio & Kevin Gallagher; OSEC; Scheduling</p> <p>Covid test with (b) (6); OSEC; Scheduling</p> <p>Personnel Interview; OSEC; Scheduling</p>
6	<p>CALL - Update on NALS Committee; OSEC // Call: (b) (6); Schec</p> <p>Private Appointment</p> <p>Private Appointment</p>
7	<p>Private Appointment</p>
	<p>7:15am - 7:45am Call - Wendell Weeks, CEO, Coming(Conference Call; // (b) (6)</p>
	<p>8:00pm - 8:30pm Private Appointment</p>

February 10, 2023

Friday

February 2023

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March 2023

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FRIDAY	
10	<p>← From Feb 6 DSDG Travel to Puerto Rico (Puerto Rico) - Dep Sec Scheduling 7:00pm</p> <p>← From Feb 8 Sharon in India To Feb 11 →</p> <p>← From Feb 9 FYI NGA Winter Meeting (Washington, DC) 7:00pm</p> <p>Cancelled // MTG - Mark Bitzer, CEO, Whirlpool (OSEC) - Scheduling</p> <p>Cancelled: MTG - Prep for (b) (5) OSEC - Scheduling</p> <p>(b) (7)(F)</p> <p>Hold: (b) (5) (2-3pm)</p> <p>Rescheduling - Meeting with Robin Vince, CEO and President, BNY Mellon (OSEC) - Scheduling</p>
8 AM	
9	<p>Buffer Time</p> <p>Drive en route to White House; Scheduling</p>
10	<p>National Governor Association (NGA) Coffee Reception ; (b) (7)(E) Scheduling</p> <p>Speak at White House National Governor Association (NGA) Meeting White House - (b) (7)(E) Scheduling</p>
11	<p>Executive Time (b) (7)(E) Scheduling</p> <p>VPOTUS Remarks and POTUS Discussion at National Governor Association (NGA) Meeting (11:15 a.m. - 12:00 p.m.) White House - (b) (7)(E) Scheduling</p>
12 PM	
1	<p>Drive en route from White House to DoC; Scheduling</p> <p>(b) (5) Briefing OSEC Scheduling</p>
2	<p>MTG - Weekly Look Ahead Scheduling; OSEC (with dial-in if needed); (b) (6)</p> <p>Biweekly Senior Staff & Directors MTG <-> SGR (b) (6) Scheduling</p>
3	<p>Drive from DoC en Route to White House Scheduling</p> <p>(b) (7)(E) Arrival Time Requested; White House - (b) (7)(E)</p>
4	<p>Drive from White House en route to (b) (6) Scheduling</p> <p>POTUS Bilateral MTG with President Luiz Inacio Lula da Silva of Brazil Scheduling</p>
5	<p>Call - Prep for Sunday Shows (DOC only); Conference call; (b) (6) (or dial SGR from Harney's office); Scheduling</p>
6	<p>HOLD: Check in with Amy Rosenfield; Call; Scheduling</p>
7	
	<p>7:30am - 8:00am CALL - EU Executive Vice-President Margrethe Vestager (b) (6)</p>

February 11, 2023

Saturday

February 2023

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March 2023

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SATURDAY	
	11
	<div style="background-color: #e91e63; color: white; padding: 2px;">← From Feb 8</div> <div style="background-color: #e91e63; color: white; padding: 2px; text-align: right;">Sharon in India</div> <div style="background-color: #e91e63; color: white; padding: 2px;">(b) (7)(F)</div> <div style="border: 1px solid #e91e63; padding: 2px;">cancelled: Dinner hosted by Fred Hochberg with Governors - Scheduling</div>
8 AM	
9	<div style="border: 1px solid #e91e63; padding: 2px;">Covid test with (b)(6) (for NGA Dinner)</div> <div style="border: 1px solid #e91e63; padding: 2px;">Scheduling</div>
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12 PM	Working Block
1	↻
2	<div style="border: 1px solid #e91e63; padding: 2px;">Private Appointment</div>
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6	Governor's Ball Hosted by POTUS (6:00 p.m. Cocktail; 7:00 p.m. Dinner) (Black Tie) (b) (7)(E) White House Scheduling
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February 12, 2023

Sunday

February 2023

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	SUNDAY
	12
	Cancelled: Sunday Show - Margaret Brennan, CBS & George Stephanopoulos, ABC - Scheduling
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7	Private Appointment



February 13, 2023

Monday

February 2023

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March 2023

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MONDAY	
	13
	Private Appointment - To Feb 15
	Alternate U/S Marisa Lago - (b) (5)
	Dep Sec & Mary Erickson, Deputy Associate Administrator for NOAA and Deputy Director of the National Weather Service, NOAA- (b) (5) hosted by Jake Sullivan - Scheduling
8 AM	Working from (b) (6) Scheduling
9	
10	Hybrid MTG - (b) (5) (b) (6) Scheduling
11	EDA Staffing OSEC; Scheduling
	MTG - Former Secretary Mike Pompeo, Distinguished Fellow, Hudson Institute OSEC; Scheduling
12 PM	Desk Time OSEC; Scheduling
1	Call - Valerie Jarrett, CEO, Barack Obama Foundation OSEC // SGR to call direct to (b) (6) Scheduling
	Desk Time Scheduling
	MTG - Tech Hubs and Recompete Discussion (3) (b) (6) Scheduling
2	Check in with Mike Schmidt OSEC; Scheduling
	CHIPS Speech Prep OSEC; Scheduling
3	Desk Time Scheduling
	Appointee Check In: Wendy Anderson, Senior Advisor, MBDA OSEC; Scheduling
	Check In - Jeremy Pelter, CFO/ASA OSEC; Scheduling
4	
	Weekly Chief of Staff Check In OSEC Scheduling
5	
6	
	Do not schedule
7	

February 14, 2023

Tuesday

February 2023

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March 2023

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TUESDAY	
14	<p>← From Feb 13 Private Appointment - To Feb 15 →</p> <p>Cancelled // (b) (5)</p> <p>Cancelled Series // Biweekly Senior Staff & Directors MTG <> SGR (b) (6) Scheduling</p> <p>Cancelled: CHIPS Meeting with Jenny Leonard (OSEC) - Scheduling</p> <p>Cancelled: CHIPS Speech Prep (OSEC) - Scheduling</p>
8 AM	
9	<p>Weekly Check In - DepSec <> SGR Call -- SGR to call DepSec; Scheduling</p> <p>Appointee Check-In with Miriam Young, Protocol & Advance Officer OSEC; Scheduling</p> <p>Interview Prep - Jim Tankersly, New York Times OSEC; Scheduling</p>
10	<p>Interview with Jim Tankersley, New York Times OSEC; Scheduling</p> <p>Desk Time OSEC; Scheduling</p>
11	<p>Retirement Photo with (b) (6) OSEC; Scheduling</p> <p>Desk Time Scheduling</p>
12 PM	<p>Meeting - Anne Neuberger, Deputy National Security Advisor for Cyber and Emerging Technology (b) (7)(E) Scheduling</p> <p>Desk Time Scheduling</p>
1	<p>Call - Arnold Kamler, CEO, Kent International Bicycles OSEC // SGR to call direct (b) (6) Scheduling</p> <p>Check In - JD Grom, CHIPS OSEC; Scheduling</p>
2	<p>Desk Time</p> <p>Desk Time</p> <p>Call - Senator Ted Cruz (R-TX), Ranking Member, Senate Commerce Committee OSEC // Call: (b) (6) Scheduling</p>
3	<p>Biweekly Check In - GC <> SGR OSEC unless Scheduling flags otherwise Scheduling</p> <p>Desk Time</p>
4	<p>Call - Congressman Frank Pallone (NJ-06), Ranking Member, House Energy and Comm SGR to call Rep. Pallone directly at (b) (6)</p> <p>Buffer Time</p> <p>Briefing - 1M Women in Construction OSEC; Scheduling</p>
5	<p>Desk Time</p> <p>Meeting - Robin Gibbs, Executive Director, Family Philanthropy, Brown University OSEC; Scheduling</p>
6	Do not schedule
7	

February 15, 2023

Wednesday

February 2023

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March 2023

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WEDNESDAY	
	15
	<div style="border: 1px solid #ccc; padding: 2px;"> ← From Feb 13 Private Appointment - </div> <div style="background-color: #f08080; padding: 2px;">Cancelled - Weekly Cabinet Call (Zoom) - Scheduling </div> <div style="background-color: #800000; color: white; padding: 2px;">Dep Sec & Mary Erickson, Deputy Associate Administrator for NOAA and Deputy Director of the National Weather Service, NOAA-(b) (5) hosted by Jake Sullivan</div>
8 AM	<div style="background-color: #f08080; padding: 2px;">Private Appointment </div>
9	<div style="background-color: #f08080; padding: 2px;">Desk Time / Do not schedule Scheduling</div>
10	<div style="background-color: #0070c0; color: white; padding: 2px;">Meeting - Rick Wallace, CEO of KLA (b) (6) Scheduling</div> <div style="background-color: #ffff00; padding: 2px;">Interview Prep - Josh Boak, The Associated Press OSEC; Scheduling</div> <div style="background-color: #ffff00; padding: 2px;">In-Person Interview - Josh Boak, The Associated Press Scheduling</div>
11	<div style="background-color: #800080; color: white; padding: 2px;">Virtual Meeting & Keynote Remarks - Advisory Committee on Supply Chain Competiti OSEC via; Zoom Scheduling </div> <div style="background-color: #f08080; padding: 2px;">Buffer Time</div>
12 PM	<div style="background-color: #0070c0; color: white; padding: 2px;">Virtual Meeting - Amb. Mariangela Zappia, Italian Ambassador to the U.S. OSEC//Zoom; Scheduling</div> <div style="background-color: #f08080; padding: 2px;">Desk Time Scheduling</div>
1	<div style="background-color: #0070c0; color: white; padding: 2px;">Call - Sam Altman, CEO, OpenAI OSEC// SGR to call (b) (6) Scheduling</div> <div style="background-color: #f08080; padding: 2px;">Buffer Time</div>
2	<div style="background-color: #0070c0; color: white; padding: 2px;">Call - Vice President Geraldo Alckmin of Brazil OSEC// Conference Call (b) (6) Scheduling</div> <div style="background-color: #ffa500; padding: 2px;">Drive from DoC en route to EEOB Scheduling</div>
3	<div style="background-color: #800000; color: white; padding: 2px;">(b) (5) Meeting with National Security Advisor Jake Sullivan SMS Large (b) (6) Scheduling</div>
4	<div style="background-color: #ffa500; padding: 2px;">Drive en route from EEOB to DoC Scheduling</div> <div style="background-color: #800000; color: white; padding: 2px;">Check in with Luis Jimenez, Deputy Chief of Staff OSEC; Scheduling</div> <div style="background-color: #f08080; padding: 2px;">Desk Time Scheduling</div>
5	<div style="background-color: #ffa500; padding: 2px;">Drive from DoC en route to White House Scheduling</div> <div style="background-color: #800000; color: white; padding: 2px;">Meeting with Jeffrey Zients, White House Chief of Staff (b) (7)(E) White House; Scheduling</div>
6	<div style="background-color: #800000; color: white; padding: 2px;">Send-off for Brian Deese, Director, NEC (b) (6) Scheduling </div> <div style="background-color: #f08080; padding: 2px;">Do not schedule</div> <div style="background-color: #ffa500; padding: 2px;">Drive from EEOB en Route to (b) (6) Scheduling</div>
7	

February 16, 2023

Thursday

February 2023

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March 2023

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THURSDAY	
	16
	Cancelled // (b) (5) OSEC // SGR to call direct: (b) (6) - Scheduling
	Pending Interagency Consultation
	Rescheduling // Follow-up Interview - Jenny Leonard, Bloomberg (OSEC) - Scheduling
	Zack Schwartz // (b) (5) (Zoom)
8 AM	
9	Desk Time Scheduling Pending Intra Agency Consultation Scheduling
10	Meeting with Ben Page OSEC; Scheduling Desk Time Weekly Check in - Ginny McQuade, Special Advisor OSEC; Scheduling
11	Digital Block: Social Media Video Filming OSEC; Scheduling Buffer Time Weekly CHIPS Program Office Meeting (b) (6) Scheduling
12 PM	Briefing on CHIPS (b) (5) OSEC; Scheduling
1	Pending Inter-Agency Consultation CPO Hiring Call - (b) (5) OSEC // SGR to call direct: (b) (6) Scheduling Interview for OLIA DAS - (b) (5) OSEC; Scheduling Buffer Time Scheduling
2	(b) (5) Scheduling Pending Interagency Consultation Scheduling
3	Meeting with Greg Hayes, CEO, Raytheon Technologies OSEC; Scheduling Desk Time Scheduling CPO Hiring Call - (b) (6) OSEC // SGR to call direct: (b) (6) Scheduling Buffer Time
4	Pending Interagency Consultation (b) (5) // (b) (5) #; Scheduling Desk Time Drive en route from DoC to EEOB Scheduling
5	(b) (5) (b) (5) // Zoom Scheduling
6	Drive from EEOB en route to personal appointment Scheduling Private Appointment
7	
	7:30am - 8:00am Call - Roger Ferguson, Former President and CEO, Teachers Insurance and Annuity Association (TIAA) (b) (6)

February 17, 2023

Friday

February 2023

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March 2023

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FRIDAY	
17	<p>Cancelled // (b) (5) (b) (7)(E) - Scheduling</p> <p>Cancelled: Prep: ABC News Political Team (b) (6) - Scheduling</p> <p>Released: (b) (5)</p> <p>Schedule Request for SGR and DSDG (Email) - Webb, Rachel (Federal)</p>
8 AM	
9	<p>CALL - Caitlin Legacki (Press Prep) SGR to call Caitlin directly; Scheduling</p> <p>Buffer Time</p> <p>Check in with Donna Dubinsky, Senior Counselor OSEC; Scheduling</p>
10	<p>Buffer Time</p> <p>Off-the-Record Briefing: ABC News Political Team (b) (6) Scheduling</p>
11	<p>Desk time Scheduling</p> <p>Buffer Time Scheduling</p> <p>Pending Intra Agency Consultation (b) (5) Scheduling</p>
12 PM	<p>Desk Time Scheduling</p> <p>CHIPS (b) (5) OSEC // (b) (5) # Scheduling</p>
1	<p>Biweekly Call - Jake Sullivan, Assistant to the President & National Security Adviser OSEC //; Sullivan to call SGR cell direct; Scheduling</p> <p>MTG - Weekly Look Ahead Scheduling OSEC // (b) (6) Scheduling</p>
2	<p>BIS Briefing on (b) (5) (b) (7)(E) OI Conference Room Scheduler</p> <p>BIS Briefing on (b) (5) (b) (7)(E) Scheduling</p> <p>Desk Time</p>
3	<p>CALL - Sundar Pichai, CEO, Alphabet & Google OSEC // (b) (6) Scheduling</p> <p>Desk Time</p> <p>Biweekly IPEF Check In (b) (6) Scheduling</p>
4	<p>Desk Time Scheduling</p> <p>CHIPS Speech Prep OSEC; Scheduling</p>
5	<p>Do not schedule/ unless check with SGR</p>
6	<p>Personal: (b) (6) Gina Raimondo</p> <p>Private Appointment</p>
7	

February 18, 2023

Saturday

February 2023

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March 2023

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SATURDAY	
18	Private Appointment -
8 AM	<p>Personal: (b)(6)</p> <p>Personal: (b)(6)</p> <p>(b)(6)</p> <p>Scheduling</p>
9	
10	<p>Drive en route to personal appointment</p> <p>Scheduling</p> <p>CALL - Carl Brinton, Managing Director of Strategy, Rockefeller Foundation (b)(6) / SGR to call direct, (b)(6) Scheduling</p> <p>CALL - Janet Foutty, Executive Chair of the Board, Deloitte (b)(6) // Call: (b)(6) Scheduling</p>
11	Private Appointment
12 PM	
1	
2	
3	<p>(b)(6) (personal)</p> <p>Scheduling</p> <p>Call - Strategic Communications Sync</p> <p>Call: (b)(6) Scheduling</p> <p>CALL - Reema Bharat Shah, Senior Advisor to the Chief of Staff and Special Assistant to (b)(6) / SGR to call direct, (b)(6) Scheduling</p>
4	
5	<p>Personal: (b)(6)</p> <p>Scheduling</p> <p>Private Appointment</p>
6	<p>Drive en route to (b)(6)</p> <p>Scheduling</p>
7	<p>Drive en route to Ukrainian Ambassador's Residence</p> <p>Ambassador's Residence - (b)(6)</p> <p>Dinner with Ukrainian Ambassador Oksana Markarova</p> <p>Ambassador's Residence - (b)(6)</p>
	7:30am - 7:50am (b)(6) (personal)
	9:30pm - 9:45pm Drive en route to personal appointment (b)(6)
	9:45pm - 10:45pm Personal FYI: (b)(6)

February 19, 2023

Sunday

February 2023

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March 2023

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	SUNDAY
	19
8 ^{AM}	
9	
10	
11	
12 ^{PM}	
1	
2	
3	
4	
5	Private Appointment
6	
7	<p>Personal FYI: (b)(6)</p> <p>Gina Ramondo</p>
	8:30pm - 9:00pm (b)(6) (personal)
	9:10pm - 9:20pm Private Appointment

February 20, 2023

Monday

February 2023

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March 2023

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MONDAY	
20	President's Day
	Private Appointment -
8 AM	Tentative / Personal: (b) (6) Scheduling
9	
10	Appointee Departure Photos OSEC; Scheduling
11	
12 PM	
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February 21, 2023

Tuesday

February 2023

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March 2023

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TUESDAY	
	21
	Private Appointment - To Mar 3
8 AM	
9	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Call - Weekly Check In - DepSec <> SGR (b) (6) Scheduling</p> </div> <div style="width: 45%;"> <p>Drive en Route from (b)(6) to (b)(6) Scheduling</p> </div> </div>
10	<p>Personal: (b) (6) Gina Ramondo</p>
11	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Drive en route from (b)(6) to DoC Scheduling</p> </div> <div style="width: 45%;"> <p>Interview Prep - David Ignatius, The Washington Post OSEC; Scheduling</p> </div> </div> <p>Interview - David Ignatius, The Washington Post OSEC; Scheduling</p>
12 PM	<div style="display: flex; justify-content: space-between;"> <div style="width: 30%;"> <p>Buffer Time</p> </div> <div style="width: 35%;"> <p>Speak at Baptist Ministers & African American Business (b) (6) First Floor; Scheduling</p> </div> <div style="width: 30%;"> <p>Desk Time OSEC Scheduling</p> </div> </div>
1	<p>CHIPS R&D Office MTG (b) (6) // Teams Conference Call Scheduling</p>
2	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Buffer Time</p> </div> <div style="width: 45%;"> <p>CHIPS Speech Prep OSEC Conference Room; Scheduling</p> </div> </div>
3	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>CHIPS Hill Calls OSEC Scheduling</p> </div> <div style="width: 45%;"> <p>Desk Time Scheduling</p> </div> </div>
4	<p>Hybrid - DOC February PAS Meeting (b) (6) / Virtual Scheduling</p>
5	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p>Desk Time Scheduling</p> </div> <div style="width: 45%;"> <p>Biweekly Senior Staff & Directors MTG <> SGR (b) (6) Scheduling</p> </div> </div>
6	<p>Prep - Wednesday Press Calls OSEC; Scheduling</p>
7	
	7:00am - 7:45am Internal Calls

February 22, 2023

Wednesday

February 2023

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March 2023

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WEDNESDAY	
22	
← From Feb 21 Private Appointment - To Mar 3 →	
Cancelled: MTG - CHIPS Policy Huddle (OSEC) - Scheduling	
Cancelled: Weekly Cabinet Call (Zoom) - Scheduling	
Released: (b) (5)	
8 AM	Working from (b) (6) Scheduling
9	
10	Prep - Embargoed Calls on CHIPS Speech OSEC; Scheduling
	Embargoed Press Call on CHIPS Speech OSEC; Scheduling
	Embargoed Columnist Call on CHIPS Speech OSEC; Scheduling
11	Desk Time OSEC; Scheduling
	Drive en route to White House Scheduling
	Speak at WH Event on Bolstering the U.S. Economy by Closing the Racial Wealth Gap (b) (7)(E); Scheduling
12 PM	Drive en route to DOC Scheduling
	Desk Time OSEC Scheduling
1	Meeting - Tokura Keidanren, Chairman, Keidanren (b) (6); Scheduling
	Buffer Time
	Pending Interagency Consultation (b) (6) Scheduling
2	Buffer Time Scheduling
3	Buffer Time
	Call with Senator Jeanne Shaheen (D-NH) OSEC// (b) (6); Scheduling
4	Desk Time Scheduling
	Call - Monthly Check-in - Amb. Katherine Tai, USTR OSEC // Zoom; Scheduling
	Monthly Economic Briefing OSEC with dial in option Scheduling
5	Buffer Time
	Briefing on (b) (5) (b) (6); Scheduling
	Buffer Time
6	Call - Satya Nadella, CEO, Microsoft Conerence Call//; (b) (6); Scheduling
	Buffer Time
	Call - Larry Summers, President Emeritus and Charles W. Eliot Professor, Harvard Univ SGR to call (b) (6) Scheduling
7	Private Appointment
	Private Appointment

February 23, 2023

Thursday

February 2023

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March 2023

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THURSDAY	
23	
<div style="display: flex; justify-content: space-between;"> ← From Feb 21 Private Appointment - To Mar 3 → </div>	
Cancelled - Weekly CHIPS Program Office Meeting (Remote // (b) (6) #) - Scheduling	
FYI - CHIPS	
HOLD CHIPS Speech - Scheduling	
8 AM	
9	Weekly Chief of Staff Check In Scheduling
	CHIPS Speech Review Residence; Scheduling
10	Call with Reid Hoffman, Partner, Greylock Remote // Conference call, (b) (6) Scheduling
	Drive en route to Lohrfink Auditorium at Georgetown University Scheduling
	Prompter Check Lohrfink Auditorium, 37th and O Streets, Rafik B. Hariri Building, Washington, DC 20057; Scheduling
11	Interview - Rana Foroohar, Financial Times Lohrfink Auditorium (3613-3625 Canal Rd NW, Washington, D.c. 20007, United States); Scheduling
	CHIPS Speech Review Lohrfink Auditorium; Scheduling
	Greet with John Hellman, Dean of Walsh School of Foreign Service Scheduling
12 PM	Remarks - CHIPS Speech and Student Q&A Lohrfink Auditorium, 37th and O Streets, Rafik B. Hariri Building, Washington, DC 20057 Scheduling
1	Drive en route to DOC Scheduling
	Exit Photo/Recognition Pin Award - (b)(6) OSEC; Scheduling
	Desk Time OSEC; Scheduling
2	
	Personnel Meeting OSEC Scheduling
	Call with Cristiano Amon, CEO, Qualcomm OSEC // (b) (6) #; Scheduling
	Buffer Time
3	Briefing - DOD <> DOC (b) (5) OSEC; Scheduling
	Desk Time Scheduling
	Call - (b) (5) J.D. to call SGR cell, loop in others if needed; Scheduling
4	Call - Lael Brainard, Director, National Economic Council OSEC / Director Brainard to call SGR on work cell; Scheduling
	Buffer Time
	Call - Tom Conway, President of the Steelworkers OSEC // (b) (6) #; Scheduling
5	
	Desk Time
	Call - Senators John Cornyn (R-TX) & Bob Casey (D-PA) OSEC // Conference call (b) (6) #; Scheduling
	Drive en Route to personal event (b) (6) #; Scheduling
6	Personal: (b)(6) Scheduling
7	
	7:30am - 8:00am Call with Rep. Steny Hoyer (D-MD)(Remote// Conference call; (b) (6) #)
	8:00pm - 10:00pm Personal: (b) (6)
	10:00pm - 10:15pm Drive en route from (b)(6) to (b)(6)

February 24, 2023

Friday

February 2023

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March 2023

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FRIDAY	
24	
← From Feb 21 Private Appointment - To Mar 3 →	
Cancelled - Embargoed CHIPS Interview - USA Today (OSEC) - Scheduling	
Cancelled // Call - Briefing - (b) (5) (Call // (b) (6)) - Scheduling	
Cancelled // (b) (5) (b) (7)(E)) - Scheduling	
Released: (b) (5) 2-3pm	
8 AM	
9	<p>Call with Sean McGarvey, President, North America's Building Trades Unions (NABTU) OSEC // Conference call (b) (6) #; Scheduling</p> <p>Call with Jason Furman, Aetna Professor of the Practice of Economic Policy, Harvard K (b) (6), (b) (7)(E) // SGR to call (b) (6); Scheduling</p> <p>Interview Prep (b) (6) // (b) (6) Scheduling</p>
10	<p>Embargoed Interview - Ana Swanson, New York Times OSEC; Scheduling</p> <p>Embargoed CHIPS Interview - MJ Lee, CNN OSEC; // (b) (6) #; Scheduling</p> <p>Embargoed Interview - Yuka Hiyashi, Wall Street Journal OSEC; // (b) (6) #; Scheduling</p>
11	<p>Buffer Time</p> <p>Drive from DoC en route to (b) (6) Scheduling</p> <p>Pending Inter-Agency Consultation</p>
12 PM	<p>Drive from (b) (6) en route to White House Scheduling</p> <p>Weekly Check in - Ginny McQuade, Special Advisor (b) (6) Scheduling</p> <p>Call with Minister Piyush Goyal of Commerce and Industry for India Microsoft Teams Meeting; Scheduling</p> <p>Hold Room (b) (7)(E); Scheduling</p>
1	<p>White House (b) (7)(E) Scheduling</p>
2	<p>Meeting - Lael Brainard, Director, National Economic Council White House; (b) (7)(E) Scheduling</p> <p>Drive from White House en route to DOC Scheduling</p>
3	<p>Virtual Meeting - Expanding the Engineering Pipeline with College Presidents and Dea OSEC / Zoom Scheduling</p> <p>Desk Time Scheduling</p>
4	<p>Call with Fareed Zakaria (b) (6) // SGR to call (b) (6) Scheduling</p> <p>Drive en route to (b) (6) Scheduling</p> <p>Do not schedule</p>
5	
6	
7	
7:00am - 7:30am Call with Brian Deese, Former Director, National Economic Council(SGR to call Brian Deese personal cell)	
7:30am - 8:00am Call with Ken Chenault, Chairman ,Managing Director, General Catalyst(SGR to call Ken directly, (b) (6))	

February 25, 2023

Saturday

February 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SATURDAY	
	25
	<div style="border: 1px solid orange; padding: 2px;"> ← From Feb 21 Private Appointment - To Mar 3 → </div> <div style="background-color: #c8e6c9; padding: 2px;"> Cancelled - Weekly Look Ahead Scheduling (b)(6) // Conference call, (b)(6) - Scheduling </div>
8 AM	
9	<div style="border: 1px solid orange; padding: 2px;"> Private Appointment 🔒 </div>
10	
11	<div style="background-color: #f08080; padding: 2px;"> Working Block </div>
12 PM	
1	<div style="background-color: #2196f3; padding: 2px;"> Call with Ambassador Oksana Markarova of Ukraine to the U.S. (b) (6) // (b) (6) #; Scheduling </div> <div style="border: 1px solid orange; padding: 2px;"> Private Appointment 🔒 </div> <div style="background-color: #8d6e21; padding: 2px;"> Check in with Ted Dean (b) (6) // SGR to call Ted directly at (b) (6) Scheduling </div>
2	
3	
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5	
6	
7	<div style="border: 1px solid orange; padding: 2px;"> Private Appointment 🔒 </div>

February 26, 2023


Sunday

February 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
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19	20	21	22	23	24	25
26	27	28				

March 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
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SUNDAY	
26	
← From Feb 21 Private Appointment - To Mar 3 →	
Rescheduling to March 5 - Sunday Show - Scheduling	
8 ^{AM}	
9	
10	
11	
12 ^{PM}	
1	Private Appointment 
2	
3	
4	
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6	
7	

February 27, 2023

Monday

February 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
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MONDAY	
	27
	← From Feb 21 Private Appointment - To Mar 3 →
	HOLD - (b) (6) Scheduling To Feb 28 →
	(b) (7)(F) Rescheduling - SGR & DepSec OWHL Personnel Update - Scheduling
8 AM	Working from (b) (6) Scheduling
9	
10	(b) (5) Scheduling Buffer Time
	Press Call Prep OSEC; Scheduling Embargoed CHIPS Press Call OSEC; Scheduling
11	Check In - Ted Dean, Senior Counsel SGR to call Ted; Scheduling
	Check in with Luis OSEC; Scheduling Meeting with Guillaume Faury, CEO, Airbus OSEC; Scheduling
12 PM	Buffer time Scheduling Check In - Liz Economy, Senior Advisor OSEC Scheduling
	Drive en route to Conrad Hotel Conrad Washington, DC (950 New York Ave. NW, Washington, DC 20001, United States); Scheduling
1	Fireside Chat with Dr. Condoleezza Rice at Hoover Institute Winter Board of Overseas Meeting Conrad Hotel , 950 New York Ave NW, Washington DC, (b) (6) Scheduling
2	Drive time to DOC Scheduling Desk Time
	Interview Prep OSEC; Scheduling Zoom Interview - Yahoo TV OSEC; Scheduling
3	Interview Prep OSEC; Scheduling
	Onsite Broadcast TV Interview - Brett Baier, Fox News (b) (6) Scheduling
4	Buffer Time BIS Briefing on (b) (5) (b) (7)(E) Scheduling
	Buffer Time BIS Briefing on (b) (5) (b) (7)(E) OI Conference Room Scheduler
5	CHIPS (b) (5) Briefing OSEC Scheduling
6	Call with Punit Renjen, CEO of Deloitte SGR will call directly; Scheduling Buffer Time
	Weekly Chief of Staff Check In OSEC Scheduling
7	
	7:30am - 8:00am Call with Judy Marks, Chair, CEO ,President, Otis Worldwide (b) (6) // Conference Cal (b) (6) #

February 28, 2023

Tuesday

February 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March 2023

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

TUESDAY	
	28
	← From Feb 21 Private Appointment - To Mar 3 →
	← From Feb 27 HOLD - (b) (6) Scheduling
	Cancelled - Call with Jamie Dimon, CEO, JPMorgan Chase - Scheduling
	Cancelled Series // Biweekly Senior Staff & Directors MTG <> SGR (b) (6) - Scheduling
	Cancelled: Speak at MBDA Equities Convening Meeting (b) (6) - Scheduling
	(b) (7)(E)
	NOFO Stakeholder Calls (OSEC) - Scheduling
	Released // HOLD Marketplace Interview (b) (6) - Scheduling
	Released // Interview Prep (b)(6)/OSEC - Scheduling
	Travel to NYC - Scheduling
8 AM	Morning Joe Interview; (b) (6) Scheduling
9	Drive en route to DOC; Scheduling Buffer Time
	Buffer Time; Scheduling Interview for CHIPS R&D Director (b) (6) OSEC; Scheduling
10	Buffer Time Virtual Interview for OPSP Position - (b) (6) ; OSEC
	Meeting - Kurt Campbell, Coordinator for Indo-Pacific Affairs, National Security Council; OSEC; Scheduling
11	Drive - Department of Commerce En Route (b) (6) ; Scheduling
12 PM	(b)(6) (b) (b) Scheduling
1	Call with Lisa Su, CEO, AMD; (b) (6) // SGR to call (b) (6) Drive - (b) (6) En Route Jazz at Lincoln Center 10 Columbus Circle, 60th St & Columbus Circle; Scheduling Call with Mary Barra, Chair and CEO of General Motors ; Call with Jensen Huang, President of NVIDIA; (b) (6) //
2	Greet with Michael Chae, CFO Blackstone; 10 Columbus Cir, New York, NY; (b) (6) Scheduling Fireside Chat with Christine Anderson for Blackstone CEO Forum; Jazz at Lincoln Center; Scheduling
3	Greet with Jon Gray, COO of Blackstone; 10 Columbus Cir; Scheduling Drive - Jazz at Lincoln Center En Route (b) (6) Scheduling Call with Chris Miller, Author of Chip War, and Associate; Scheduling Call with Larry Fink, CEO, BlackRock; (b) (6) // SGR will call
4	(b)(6)
5	(b) (b) Scheduling Weekly Check in - Ginny McQuade, Special Advisor;
6	Drive en route to (b) (6) Scheduling Call with Senator Mark Kelly (D-AZ); (b) (6) // Conferenc
7	Dinner with Senator Jack Reed; (b) (6) Scheduling
	7:45am - 8:00am Call - Press Prep for Morning Joe Interview (b) (6) // SGR to call Caitlin directly)